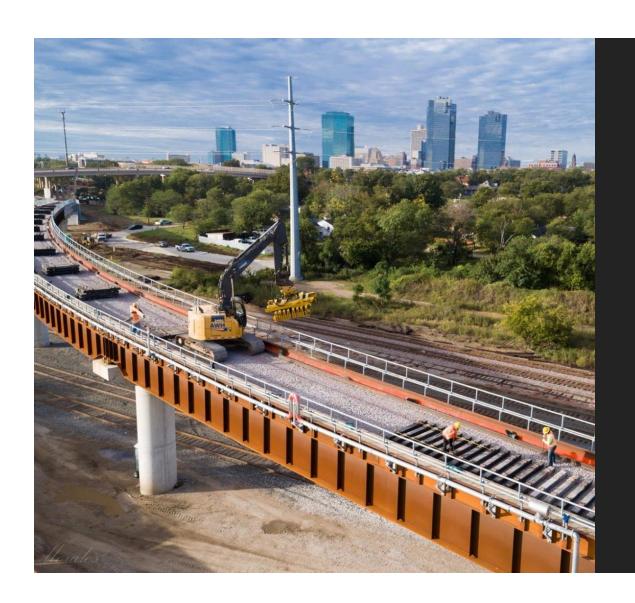
HERZOG



04.03.23

Spotlight on the Industry: Herzog

Presenter:

Josh Short
Manager of Client Engagement

A Winning Culture

The story behind Herzog's success

Herzog's Four Core Beliefs

SAFETY WITHOUT COMPROMISE

POWER OF THE TEAM

PASSION FOR THE CUSTOMER

PURSUIT OF EXCELLENCE

Belief --- Behavior --- Outcome

Who we are

Small town roots with continental reach



1969

Year founded

2,600+

Employees in U.S. & Canada

18

Herzog-managed O&M transit properties

\$8.77 billion

in alternative delivery projects completed

36 million

passengers moved annually

4,000+

Herzog-owned & leased railcars

Five Operating Companies





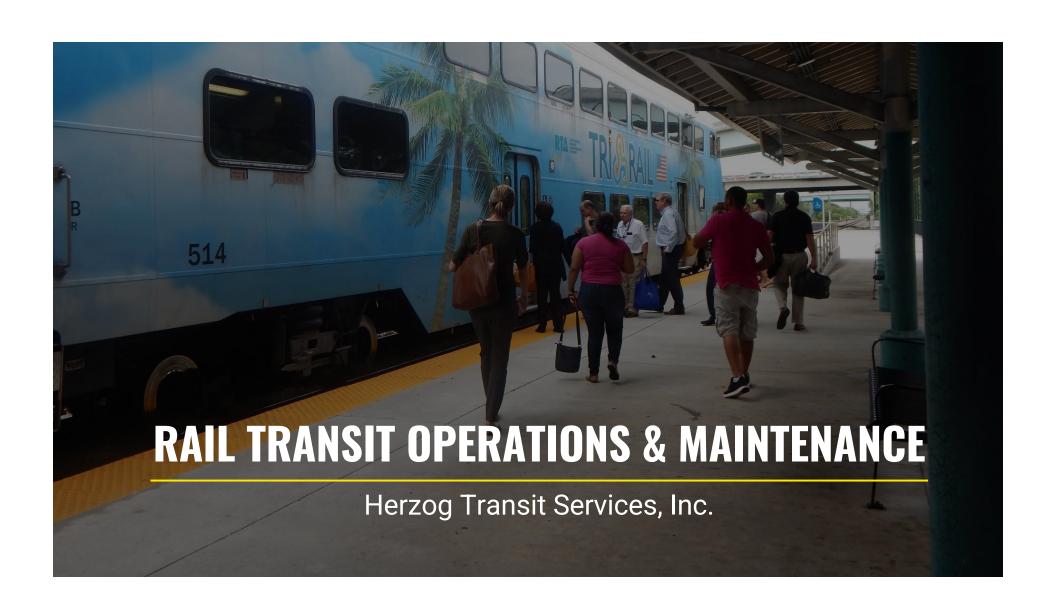






What We Do

Comprehensive rail services provider





Passenger Rail Operations

Herzog Transit Services, Inc.

- Largest private passenger O&M provider in the U.S.
- 36,000,000+ passengers transported annually
- 18 active O&M contracts in North America
- System startup & commissioning experts



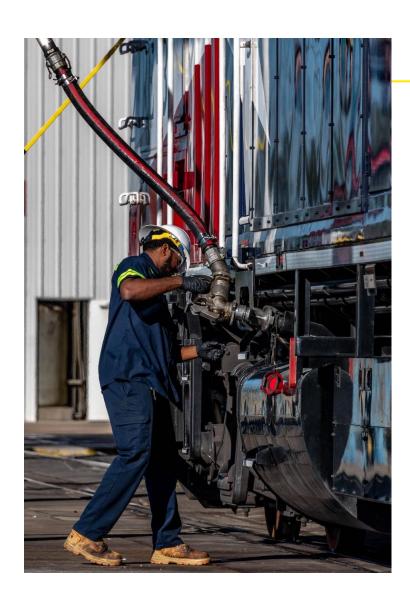
Systems Operated

Heavy/Metro rail Commuter rail Streetcar



Services

Train Crew Scheduling
Train Dispatching
Reporting & Compliance
Fare Revenue Services
Flagging/RWP



Rail Transit Maintenance

Herzog Transit Services, Inc.

- 450+ pieces of rolling stock maintained by Herzog
- Total life cycle cost analysis
- Rigorous inspection & monitoring practices



Maintenance Services

Rolling stock
Track
Traction electrification
Signals & structures
Station platforms
Parking lots
Facilities

RANSIT PROPERTIES







MetroRail Austin, TX





Silver Line (Startup phase) Fort Worth, TX



Trinity Railway Express Dallas, TX



Kansas City Streetcar Kansas City, MO



CTrail Hartford Line New Haven, CT



New Jersey Transit Atlantic City, NJ



15 SunRail Sanford, FL



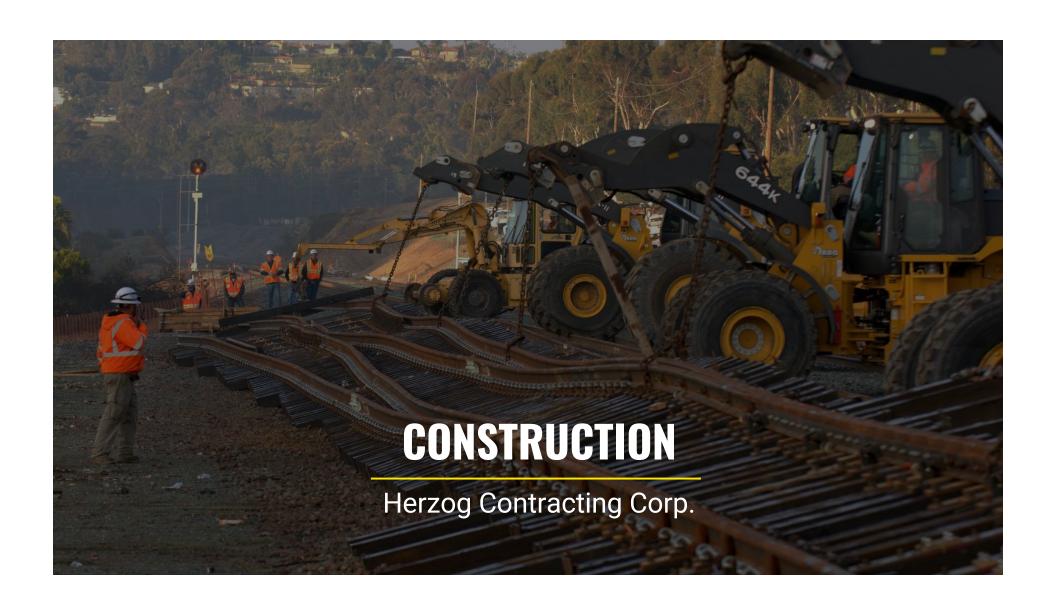
16 **Tri-Rail** Miami, FL

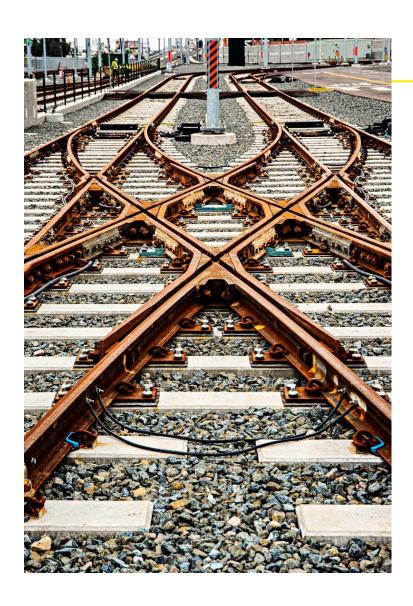


17 Tren Urbano San Juan, PR



Brightline Track and Signal Maint. Orlando, FL





Track Construction

Herzog Contracting Corp.

- New-start & capital improvement construction
- · Civil, track construction & rehabilitation, and MOW
- · Ports, industry yards, intermodal, and rail maintenance facilities



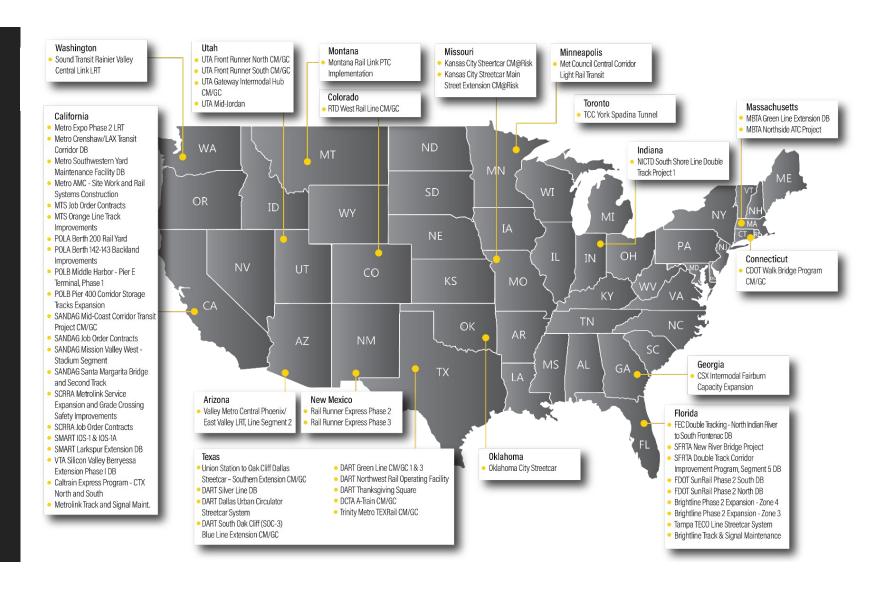
Systems Expertise

Heavy rail
Commuter rail
Light rail
Streetcar
Freight rail expansion



Track Specialties

Ballasted track
Direct fixation
Special trackwork
Industrial track
Crane rail





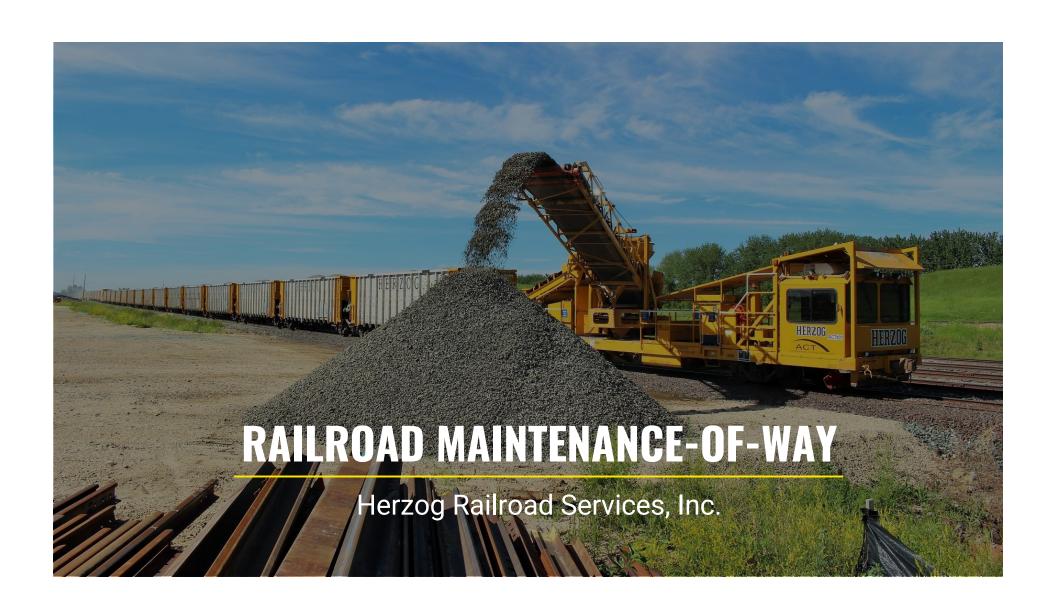
Highway/Asphalt Paving

Herzog Contracting Corp.

- Top volume contractor for the Missouri Department of Transportation
- AASHTO-accredited laboratory



Highways & municipal streets
Airport runways & taxiways
Commercial parking lots
Residential driveways
Running tracks
Running/walking trails
Tennis/basketball courts
Golf course cart paths





MOW Solutions

Herzog Railroad Services, Inc.

Turnkey railway engineering services with high-tech equipment developed and built specifically for railroad ROW maintenance and construction applications



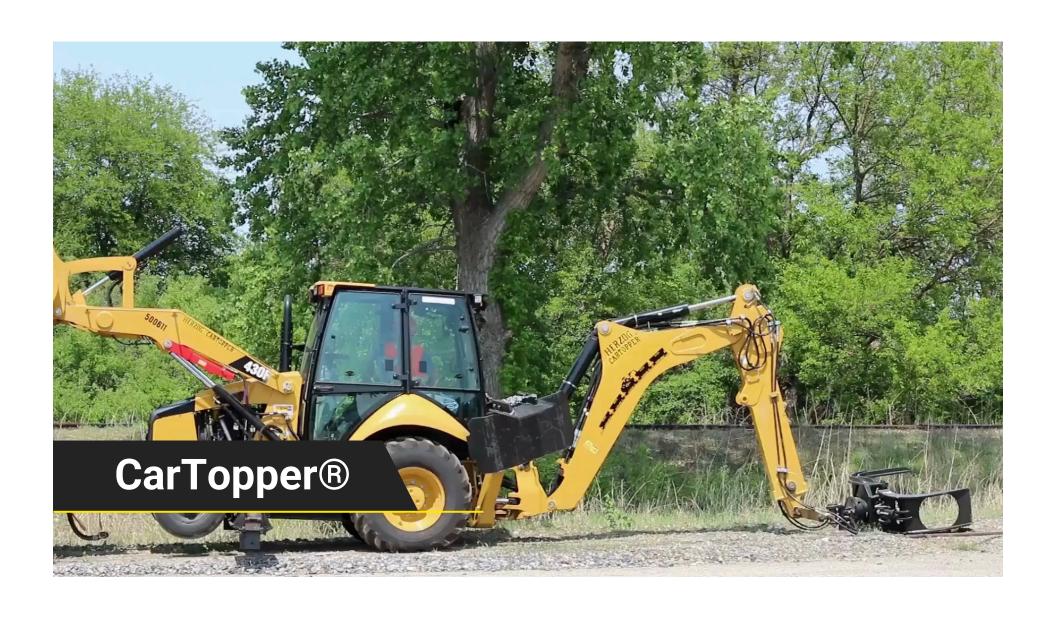
Specialized Equipment

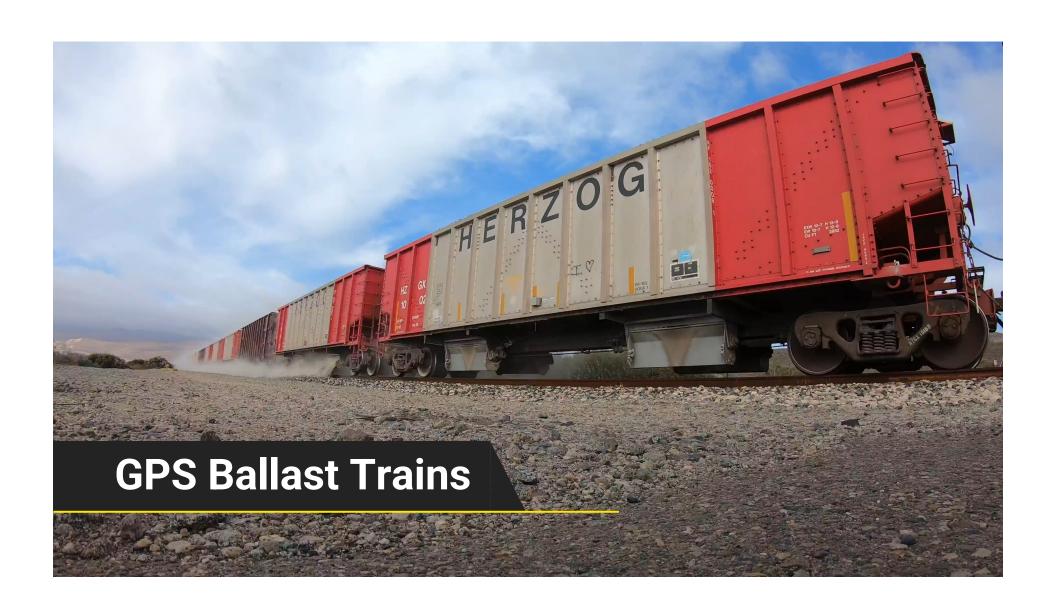


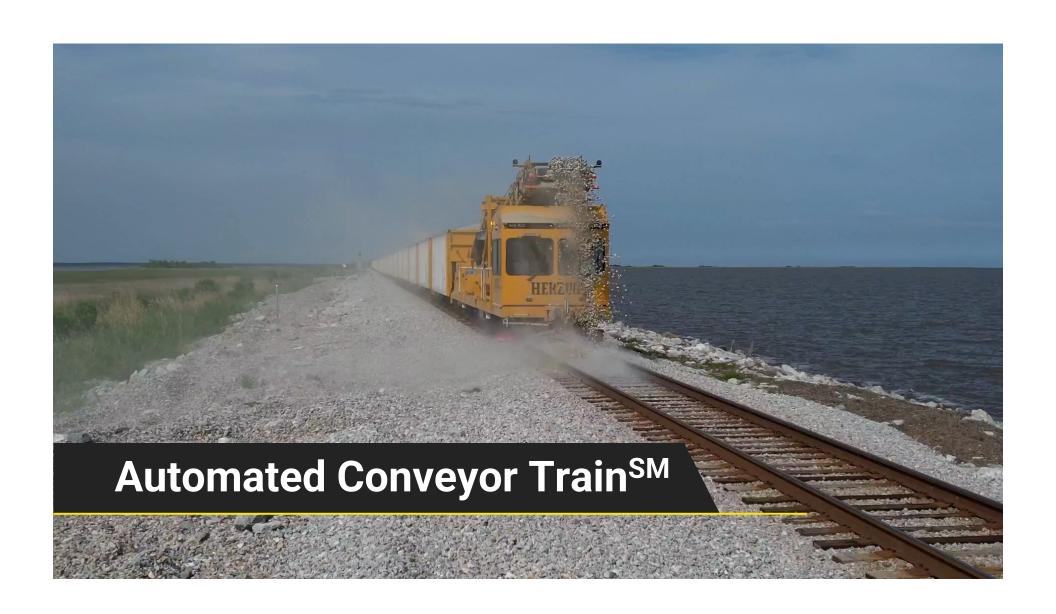
Services

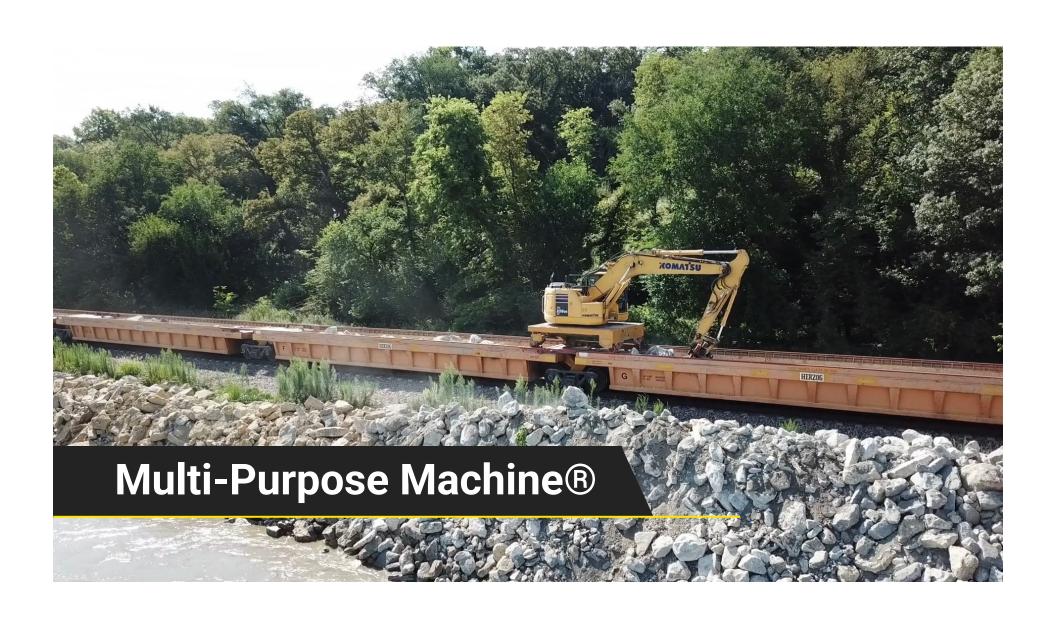
CarTopper®
Automated GPS Ballast Trains
Automated Conveyor TrainSM
Multi-Purpose Machine®
Rail Unloading Machine
Automated Tie-Down Car®
Solar Ballast Cars
Rail Trains
Clip Car

Ballast distribution
Material handling
Rail unloading & transport
LiDAR survey
Railcar repair



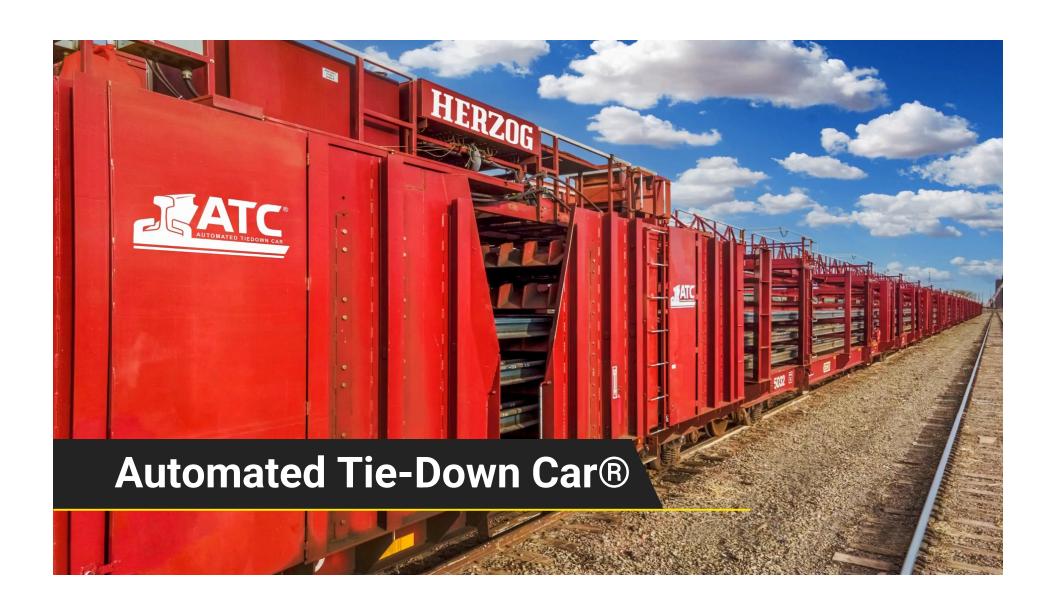


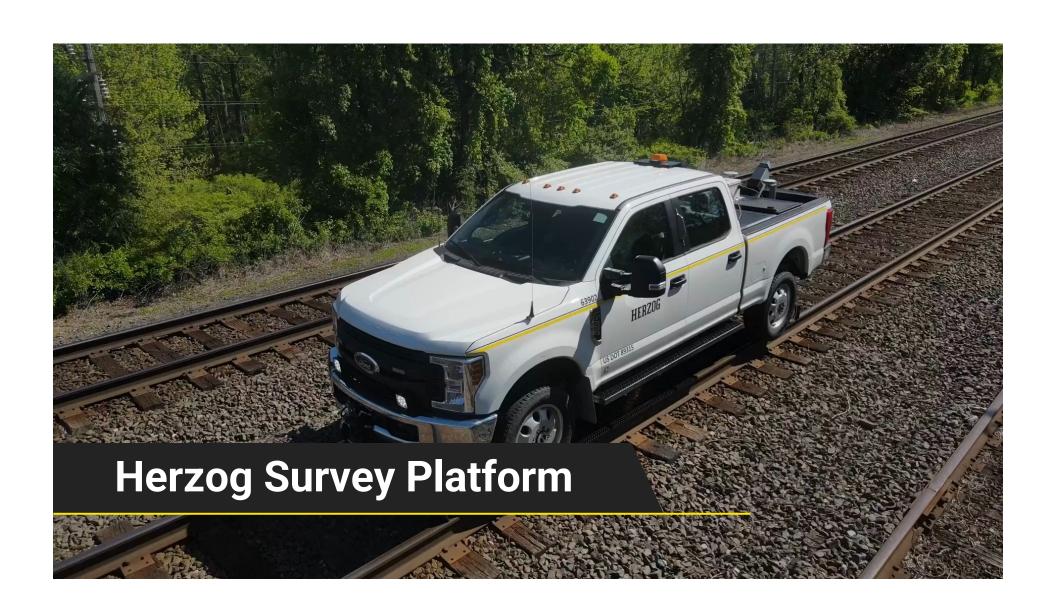














Railcar Maintenance & Repair

Herzog Railroad Services, Inc.

Serving Class I & short line railroads, leasing companies, and private car owners



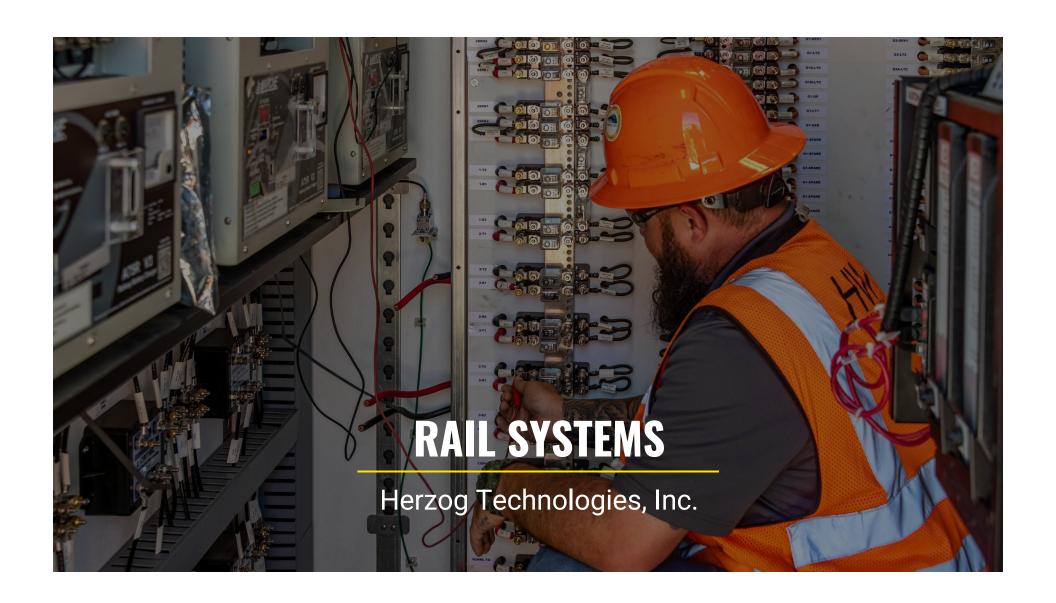
AAR-Certified

M-1003 Quality Assurance M-124 Truck Rebuild S-2034 Car Builder



Full-service

Scheduling
Inspection
Procurement
Repair
Testing
Quality Control

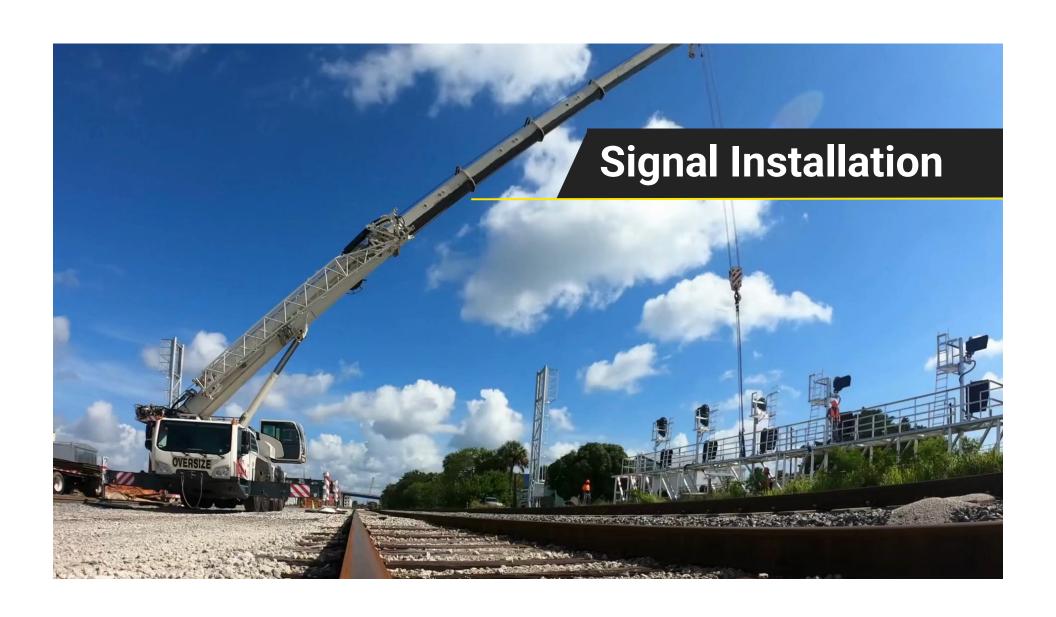


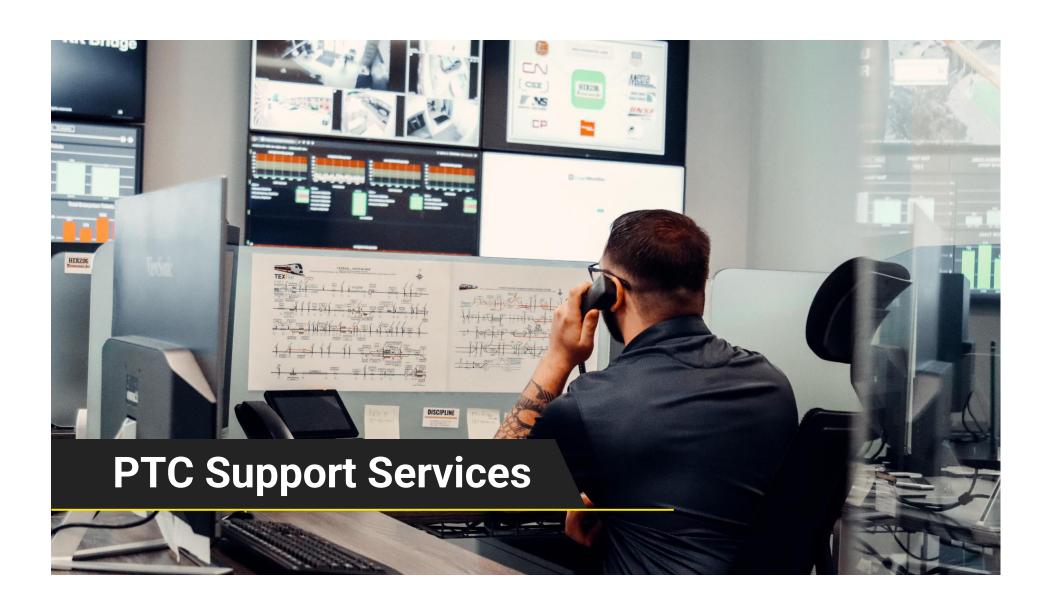


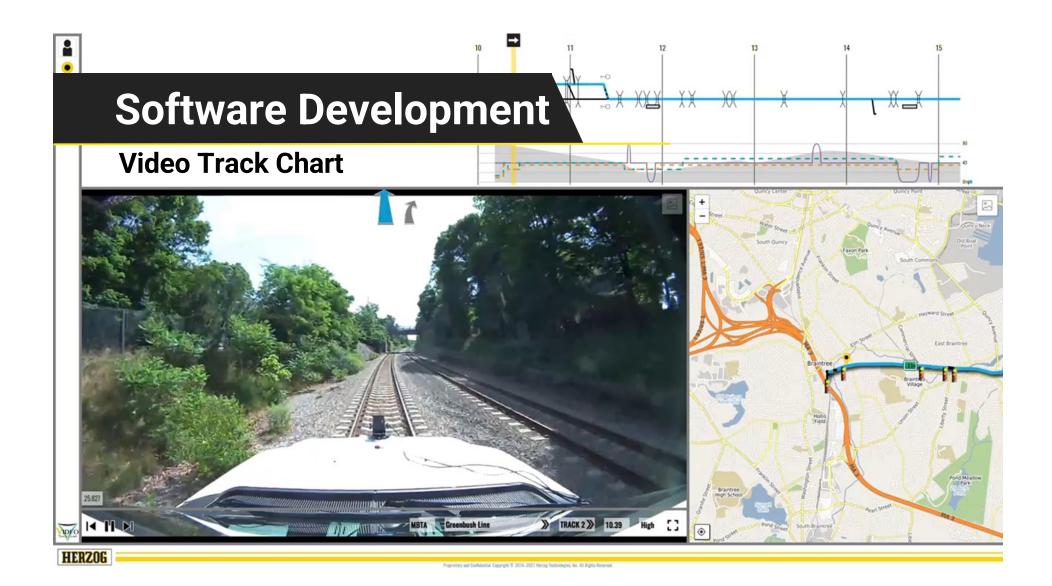
Railroad Systems & Services

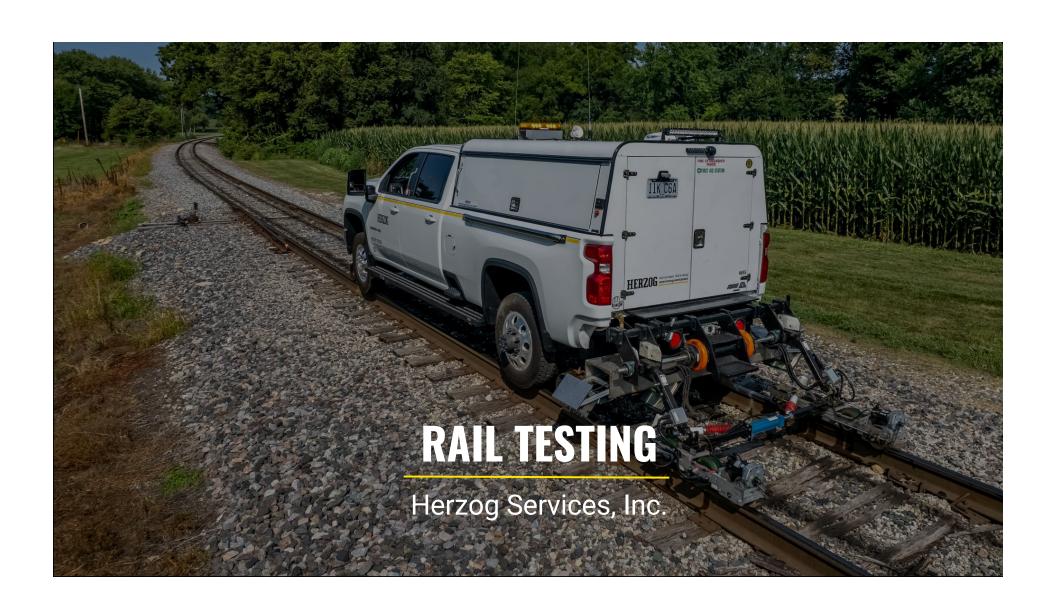
Herzog Technologies, Inc.

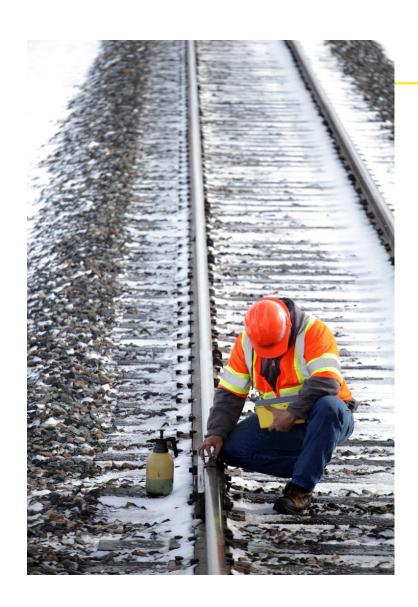
- Wayside signal & communications installation and design management
- Systems maintenance
- PTC systems integration
- PTC hosting & operational support
 - 24/7/365 support center
 - Real-time monitoring
 - 17 properties, 80K trains
- GIS data collection & management
- Software development









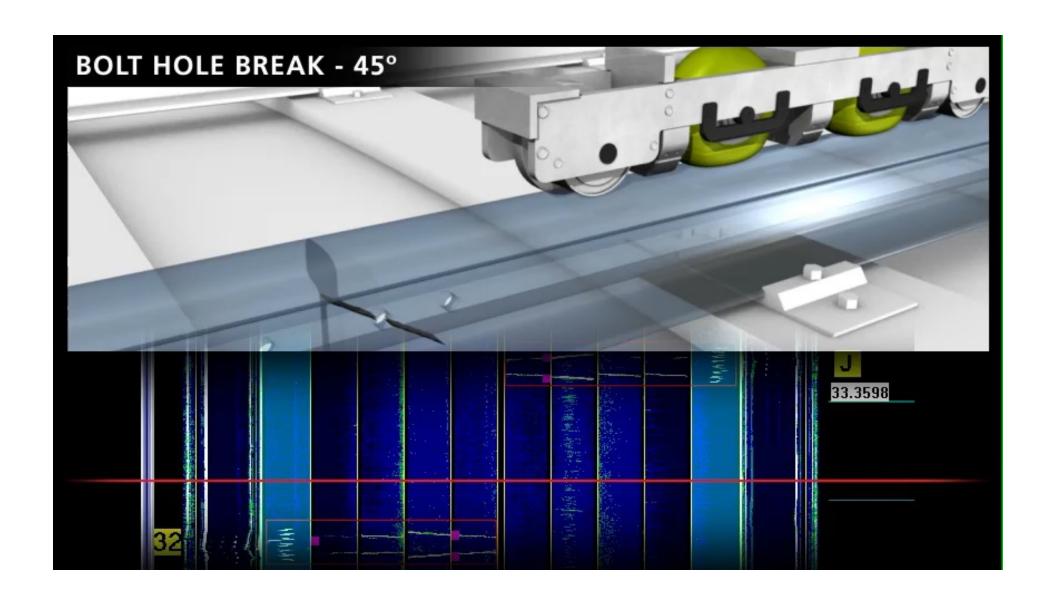


Rail Inspection & Testing

Herzog Services, Inc.

- Ultrasonic rail flaw detection
- Continuous Testing & Stop/Start testing
- Joint bar & geometry testing





Thank You

HERZOG